

Lancashire Health and Wellbeing Board

Meeting to be held on 22 February 2016

Health and Wellbeing Board – Action Plan 2016/17

Contact for further information:

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Executive Summary

Members of the Health and Wellbeing Board participated in a 'Plans and Priorities' Workshop during December 2015, as an initial step to developing an action plan to support delivery of the Lancashire Health and Wellbeing Strategy. Since the event NHS England has published new shared planning guidance – 'Delivering the Forward View NHS Planning Guidance 2016/17 – 2020/21' which requires all NHS organisations to produce two separate but interconnected plans:

- a five year (October 2016 to March 2021) health and care system 'Sustainability and Transformation Plan' (STP), place-based and driving the Five Year Forward View; and
- a one year Operational Plan for 2016/17, organisation-based but consistent with the emerging STP, and forming year one of the five year plan

The guidance recognises that success depends on having an open, engaging, and iterative process that harnesses the energies of clinicians, patients, carers, citizens, and local community partners, including the independent and voluntary sectors and local government through health and wellbeing boards, in developing the STP. As a place-based plan, the STP must cover all areas of Clinical Commissioning Group and NHS England commissioned activity, with better integration of local authority services.

Health and wellbeing outcomes data for Lancashire and the local health economies has recently been updated to inform plan making at Lancashire and local health economy levels as well as monitoring the impact of the plans on the outcomes.

As a consequence of the workshop, the publication of NHS England guidance and the health and wellbeing outcomes data, a draft action plan has been developed for consideration.

Recommendation/s

- That the Board considers and agrees the scope and content of the Health and Wellbeing Board Action Plan 2016/17.
- That members of the Health and Wellbeing Board work collaboratively to ensure that the development of the Sustainability and Transformation Plan (STP) and associated local delivery plans (through Healthier Lancashire and the local Health and Wellbeing Partnerships) will deliver safe, sustainable health and care services, whilst also contributing to achievement of the Lancashire Health and Wellbeing Strategy outcomes.
- That the relevant dashboard is utilised to inform actions and monitor progress towards improving health and wellbeing outcomes; with the Board championing success and challenging poor outcomes.
- That the Board acknowledges it's role in signing off the STP and associated local delivery plans, in collaboration with neighbouring Health and Wellbeing Boards.

Background

Members of the Board participated in a 'Plans and Priorities' Workshop during December 2015 (Appendix A), as an initial step to developing an action plan for 2016/17 to support delivery of the Lancashire Health and Wellbeing Strategy. At that event a task group was agreed to develop the action plan further.

Subsequently NHS England has published new shared planning guidance – 'Delivering the Forward View NHS Planning Guidance 2016/17 – 2020/21'. This sets out the steps to help local organisations deliver a sustainable, transformed health service and improve the quality of care, wellbeing and NHS finances. The guidance is backed up nationally by £560 billion of NHS funding over this period, including a new Sustainability and Transformation Fund which will support financial balance, the delivery of the Five Year Forward View, and enable new investment in key priorities.

As part of the planning process, all NHS organisations have been asked to produce two separate but interconnected plans:

- a five year (October 2016 to March 2021) health and care system 'Sustainability and Transformation Plan' (STP), place-based and driving the Five Year Forward View; and
- a one year Operational Plan for 2016/17, organisation-based but consistent with the emerging STP, and forming year one of the five year plan.

The guidance recognises that success depends on having an open, engaging, and iterative process that harnesses the energies of clinicians, patients, carers, citizens, and local community partners including the independent and voluntary sectors and local government, through health and wellbeing boards in developing the STP.

As a place-based plan, the STPs must cover all areas of Clinical Commissioning Group (CCG) and NHS England commissioned activity, with better integration of local authority services. It should include, but not be limited to, prevention and social care, reflecting local agreed health and wellbeing strategies. The STPs will become the single application and approval process for being accepted onto programmes with transformational funding for 2017/18 onwards.

The STP will be the umbrella plan, holding underneath it a number of different specific delivery plans, some of which will necessarily be on different geographical footprints. The local health and care systems were asked to propose their transformation footprint by the end of January 2016. As a consequence the chair of the Health and Wellbeing Board wrote to local partners to identify pan Lancashire level (Lancashire County Council; Blackburn with Darwen Council and Blackpool Council administrative areas) as the strategic geographical footprint for our Sustainability and Transformation Plan, with co-ordination and delivery footprints to be the five health economies (East Lancashire (including Blackburn with Darwen), Fylde Coast (including Blackpool), Morecambe Bay (including South Cumbria), Central Lancashire, and West Lancashire) (Appendix B). The Lancashire CCGs have subsequently confirmed that this geographic approach is appropriate.

STPs are intended to deliver a triple aim – better health, transformed quality of care delivery, and sustainable finances. As such the local system is asked to focus on creating an overall local vision and answer the following:

- How will you close the health and wellbeing gap?
(Including plans for a 'radical upgrade' in prevention, patient activation, choice and control, and community engagement)
- How will you drive transformation to close the care and quality gap?

(Including plans for new care model development, improving against clinical priorities, and rollout of digital healthcare)

- How will you close the finance and efficiency gap?
(Describing how financial balance will be achieved across the local health system and improve the efficiency of NHS services)

The STP also needs to set out how local systems will play their part in delivering the Government's Mandate to NHS England, which identifies the overall 2020 goals and the 2016/17 deliverables. These have been mapped against our Health and Wellbeing Strategy and the outcomes of the workshop, as a basis for further action planning and identification of gaps in activity (Appendix C). This confirms that the overarching goals, strategic themes (starting, living and ageing well), and priorities of our Health and Wellbeing Strategy are still relevant in the context of the STP; but that further specific actions are needed at scale and pace to meet the ambitions of the five year forward view.

It is understood that Healthier Lancashire is co-ordinating the development of the STP on a Lancashire and South Cumbria footprint, working with the local health economies to address the questions identified above. This will also involve the development of local delivery plans across the five health economies within that geography.

Undoubtedly this will be a significant piece of work and should influence the work programme of the Health and Wellbeing Board and local partnerships throughout 2016/17 and beyond. Members of the Board are asked to consider how this should be addressed going forward, and to what extent it should form a significant part of the Board's action plan.

Health and wellbeing outcomes data for Lancashire and the local health economies has recently been updated (Appendix D). It is proposed that this is used to inform plan making at Lancashire and local health economy levels as well as monitoring the impact of the plans on health and wellbeing outcomes.

As a consequence of the workshop, the publication of NHS England guidance and the health and wellbeing outcomes data, a draft action plan has been developed for consideration. (Appendix E). Members of the Board are requested to consider in detail the scope and content of the plan; recognising the Board's key role in providing strategic system leadership to improve health and wellbeing outcomes for Lancashire.

List of background papers

Identified and linked in the report.